

# **State of Alaska FY2004 Governor's Operating Budget**

## **University of Alaska University of Alaska Anchorage Budget Request Unit Budget Summary**

## University of Alaska Anchorage Budget Request Unit

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### BRU Mission

The University of Alaska Anchorage inspires learning and enriches Alaska, the nation, and the world through UAA teaching, research, creativity, and service.

As the urban center of the University of Alaska System, UAA is a comprehensive metropolitan university located in Anchorage with community campuses serving Southcentral Alaska.

UAA provides opportunities to all who can benefit from education programs of high quality.

University of Alaska Anchorage Mission Statement  
Board of Regents' Policy 10.01.02  
Adopted 06-09-00

### BRU Services Provided

The Anchorage campus offers programs leading to vocational and professional certificates, associate, baccalaureate, and master's level degrees. It also provides extensive adult and community and continuing education offerings. The campus hosts a wide range of popular seminars and symposia for career development.

Academic units located on the campus include the College of Arts and Sciences, College of Business and Public Policy, College of Health and Social Welfare, College of Education, Community and Technical College, and the School of Engineering. Over 80 departments are active within the schools and colleges.

The diversity of student needs has led to extensions of the Anchorage campus in the city and service region. One of the larger sites which is coordinated through the Community and Technical College is the Chugiak-Eagle River Campus.

#### Chugiak-Eagle River Campus

Located in the Eagle Center on Eagle River Road in the community of Eagle River, ten miles north of Anchorage, this increasingly popular facility delivers a variety of general interest and degree-oriented courses. Enrollment is approximately 2,000 students per semester.

#### Kenai Peninsula College

With approximately 1,500 students and 25 permanent, full-time faculty, KPC has grown into a comprehensive college offering a variety of programs to meet vocational, academic, and community needs. The programs offered at KPC include complete associate degree programs, course work leading to baccalaureate degrees, vocational programs, and continuing education and personal development courses.

The Kachemak Bay Branch offers academic courses leading to the Associate of Arts degree and Associate of Applied Science degrees and vocational certificates in Office Management Technology and Small Business Management. A wide range of continuing education courses is also available.

#### Kodiak College

Kodiak College provides courses leading to associate or baccalaureate degrees, plus Adult Basic Education, GED preparation, and special interest, continuing education, vocational technical courses, and support for distance education. The campus is a cultural center in the community, sponsoring events such as readings, lectures, seminars, art shows, and exhibits.

Matanuska-Susitna College

The college offers courses leading to certificates, associate and baccalaureate degrees. In addition, professional development, continuing education, upper-division and graduate courses are available on a limited basis as demand warrants. With the addition of an interactive television classroom, certain upper-division and graduate courses are available directly from UAA's Anchorage campus. Mat-Su offers certificates in Electronics Technology, Office Technology, and Refrigeration and Heating Technology. Associate of Applied Science degrees are offered in Accounting, Electronics Technology, Fire Service Administration, Human Services, Office Management and Technology, Refrigeration and Heating Technology, Small Business Administration, and, in cooperation with UAF, Microcomputer Support Specialist.

Certificates and Degrees Key

AI Programs offered through Anchorage  
KO Programs offered through Kodiak  
KP Programs offered through Kenai  
MA Programs offered through Mat-Su

CERTIFICATES

Applied Ethics (AI)  
Applied Science in Heavy Duty Transportation (AI)  
Architectural Drafting (AI)  
Automotive Technology (AI)  
Aviation Maintenance Technology (AI)  
Civil Engineering Drafting (AI)  
Dental Assisting (AI)  
Diesel Technology (AI)  
Early Childhood Development (AI)  
Electronics Technology (AI, MA)  
Geographic Information Systems (AI)  
Massage Therapy (AI)  
Mechanical and Electrical Drafting (AI)  
Mechanical Technology (KP)  
Office Technology (AI, KO, KP, MA)  
Paralegal Studies (AI)  
Petroleum Technology (KP)  
Pharmacy Technology (AI)  
Refrigeration and Heating Technology (MA)  
Small Business Management (KP)  
Structural Drafting (AI)  
Welding Technology (KP)

DEGREE PROGRAMS

ASSOCIATE DEGREES

Associate of Arts (AI, KO, KP, MA)  
Associate of Applied Science:  
Accounting (AI, MA)  
Air Traffic Control (AI)  
Apprenticeship Technologies (AI)  
Architectural and Engineering Technology (AI)  
Automotive Technology (AI)  
Aviation Administration (AI)  
Aviation Maintenance Technology (AI)  
Business Computer Information Systems (AI)  
Computer Electronics (KP)  
Culinary Arts (AI)  
Dental Assisting (AI)

Dental Hygiene (AI)  
Diesel Technology (AI)  
Early Childhood Development (AI)  
Electronics Technology (AI, MA)  
Fire Service Administration (AI, MA)  
General Business (KO)  
Geomatics (AI)  
Human Services (AI, MA)  
Logistics Operations (AI)  
Industrial Process Instrumentation (KP)  
Medical Assisting (AI)  
Medical Laboratory Technology (AI)  
Nursing (AI)  
Office Management and Technology (AI, KO, KP, MA)  
Paramedical Technology (AI)  
Petroleum Engineering Aide (KP)  
Petroleum Technology (KP)  
Process Technology (KP)  
Professional Piloting (AI)  
Radiologic Technology (AI)  
Refrigeration and Heating Technology (MA)  
Small Business Administration (AI, KP, MA)  
Welding Technology (AI)

Bachelor's Degree Programs throughout the MAU

· Bachelor of Arts

Anthropology (AI)  
Art (AI)  
Biological Sciences (AI)  
Computer Science (AI)  
Early Childhood Education (AI)  
Economics (AI)  
English (AI)  
History (AI)  
Interdisciplinary Studies (AI)  
Journalism and Public Communications (AI)  
Justice (AI)  
Languages (AI)  
Liberal Studies (AI)  
Mathematics (AI)  
Music (AI)  
Philosophy (AI)  
Political Science (AI)  
Psychology (AI)  
Sociology (AI)  
Theatre (AI)

· Bachelor of Science

Anthropology (AI)  
Biological Sciences (AI)  
Chemistry (AI)  
Civil Engineering (AI)  
Computer Science (AI)  
Geomatics (AI)  
Interdisciplinary Studies (AI)  
Mathematics (AI)  
Medical Technology (AI)  
Natural Sciences (AI)  
Nursing Science (AI)

Psychology (AI)  
Sociology (AI)  
Technology (AI)  
Bachelor of Business Administration:  
Accounting (AI)  
Economics (AI)  
Finance (AI)  
Logistics (AI)  
Management (AI)  
Management Information Systems (AI)  
Marketing (AI)

· Bachelor of Education  
Elementary Education (AI)  
Physical Education (AI)

· Bachelor of Fine Arts  
Art (AI)

· Bachelor of Human Services  
Human Services (AI)

· Bachelor of Music  
Music, Music Education Emphasis (AI)  
Performance (AI)

· Bachelor of Social Work  
Social Work (AI)

Master's Degree Programs throughout the MAU

· Master of Arts  
Anthropology (AI)  
English (AI)  
Interdisciplinary Studies (AI)

· Master of Arts in Teaching  
Education (AI)

· Master of Business Administration  
Business Administration (AI)

· Master of Civil Engineering  
Civil Engineering (AI)

· Master of Education  
Adult Education (AI)  
Counseling and Guidance (AI)  
Educational Leadership (AI)  
Master Teacher (AI)  
Special Education (AI)

· Master of Fine Arts  
Creative Writing and Literary Arts (AI)

· Master of Public Administration  
Public Administration (AI)

· Master of Public Health

Public Health Practice

- Master of Science
- Arctic Engineering (AI)
- Biological Sciences (AI)
- Civil Engineering (AI)
- Clinical Psychology (AI)
- Engineering Management (AI)
- Environmental Quality Engineering (AI)
- Environmental Quality Science (AI)
- Global Supply Chain Management (AI)
- Interdisciplinary Studies (AI)
- Nursing Science (AI)
- Science Management (AI)
- Vocational Education (AI)
  
- Master of Social Work
- Social Work (AI)

### **BRU Goals and Strategies**

Goal 1: Advance Academic Excellence

The Major Administrative Unit (MAU) will focus on:

- Advancing the quality of teaching and learning at all levels, in all programs,
- Increase the graduation rate of degree-seeking students and the success rate of all students,
- Expand the quality and quantity of scholarly works, creative expressions, and professional service,
- Create a library of the 21st century,
- Become a national center of summer academic programs,
- Become more effective and efficient in the use of information technology to support all aspects of UAA's work, and
- Earn reaffirmation of accreditation for UAA and for accredited professional programs.

Goal 2: Focus academic programs and services on state and student needs.

The MAU will:

- Increase the proportion of Alaska's college-bound high school graduates who attend and graduate from UAA,
- Offer courses and programs in highest demand by students and regional residents,
- Meet the highest demand in UAA's region for professional education and workforce training,
- Increase the diversity of students, faculty, and staff from Alaska, particularly Alaska Natives and other underrepresented populations, and from other states and nations, and
- Become more student and community friendly and foster increased participation in campus life.

Goal 3: Fully engage UAA's talent and knowledge for the future of Alaska

The MAU will:

- Improve, in partnership with public schools, the preparation of teachers,
- Increase, in partnership with providers, the types and numbers of health professionals and expand health research,
- Expand, in partnership with industry and government, UAA contributions to the emerging logistics industry,
- Enhance cultural, education, and economic contributions to Alaska and the North Pacific region, and
- Increase the participation of students significantly in research, service, and creative expressions.

### **Key BRU Issues for FY2003 – 2004**

- Aligning University Programs to Meet State Needs

UAA is playing a significant role in UA's efforts to address highest priority state needs.

Three areas responding to the most significant current workforce demand:

- § Teacher Education - One thousand teacher hires each year,
- § Healthcare - Twelve-hundred new positions expected over the next six years, and
- § Vocational Education - Twenty percent of current Alaska workforce.

Three areas with the greatest economic growth potential capitalizing on Alaska's unique location:

- § Logistics,
- § Information Technology Industry / Data Retrieval and Analysis, and
- § Natural Resources Management and Development.

UAA is taking the lead in healthcare and logistics and is taking a major role in vocational education and teacher education.

By focusing on these critical needs, UAA is developing strong industry and agency partnerships. Examples of partnerships developed include:

- § Several school districts across the state to support and strengthen the transition of the teacher education program,
- § Anchorage Municipality, AEDC, Federal Express, Tote, Lynden, UPS and Sea Land supporting the logistics program, and
- § Caterpillar, Cummins, Peak Oil, Wilder Construction, and Red Dog Mine supporting the development of the heavy equipment power generation vocational education program.
- § Providence Hospital, Fairbanks Memorial Hospital, Bartlett Regional Hospital, and Alaska Regional Hospital to increase the number of nursing graduates in the state.

- Developing Alaska's Leaders-Ensuring Student Success

Student recruitment and orientation programs are planned for numerous recruitment processes like outreach, high school visits and followup as well as campus-wide student orientation activities throughout the academic year.

- It is UAA's intention to develop a library of the 21st century. The University of Alaska Anchorage inspires learning and enriches Alaska, the nation and the world through teaching, research, creativity and service. An expanded library is a critical component to meet the needs of the State. The library will provide a critical element in offering support to high-quality educational programs, and will be opening in 2004.

Six major university-wide priorities ("Big Rocks") being addressed by all campuses are:

- Research – to expand student and faculty research at both the undergraduate and graduate levels;
- Enrollment and Student Success – to increase UAA's enrollments through improved recruitment, retention, and advising;
- Space – to build and/or acquire urgently needed space;
- P.A.A.R. – to become a more effective learning organization by improving planning, acting, assessing, and revising processes;
- Communications – to significantly improve internal and external communications and improve UAA's reputation; and
- Summer – to expand summer academic programs and to build an international reputation for UAA's summer conferences and institutes.

## Major BRU Accomplishments in 2002

Major BRU Accomplishments:

- Received accreditation for the UAA School of Nursing, School of Social Work, and the department of Journalism and Public Communications from the respective accrediting bodies.
- New programs approved by the Board of Regents include certificates in Pharmacy Technology, Massage Therapy, Applied Science in Heavy Duty Transportation, Geographic Information Systems, associate in Radiologic Technology, Logistics Operations, bachelor in Medical Technology, Early Childhood Education, Philosophy, and Masters in Public Health.
- Kenai Peninsula College graduated its first class in the process technology program in spring, 2002.
- The Carnegie Foundation for the Advancement of Teaching and the Council for Advancement and Support of Education names Mat-Su College's Dr. Ping-Tung Chang the 2001 Professor of the Year in Alaska.

- Speech and Debate team members Ben Garcia and Chris Richter won the 2002 National Parliamentary Debate Association's national championship, out of a field of 282 collegiate teams.
- Members of Kodiak College's Beta Epsilon Lambda Chapter of the Phi Theta Kappa International Honor Society worked with North Star Elementary third and sixth grade students to successfully build and launch five rockets as part of the international service program, "America's Promise."

### Key Performance Measures for FY2004

**Measure:**

**Increase degrees awarded at the UAA BRU**

**Alaska's Target & Progress:**

	% Inc/Dec over prior year
ANC - FY98 - 1,717 degrees awarded	5.64%
ANC - FY99 - 1,659 degrees awarded	(3.38%)
ANC - FY00 - 1,503 degrees awarded	(9.40%)
ANC - FY01 - 1,479 degrees awarded	(1.6%)

**Measure:**

**Increase degrees awarded at the Anchorage Campus**

**Alaska's Target & Progress:**

ANC - FY98 - 1,533 degrees awarded
ANC - FY99 - 1,457 degrees awarded
ANC - FY00 - 1,339 degrees awarded
ANC - FY01 - 1,327 degrees awarded

**Measure:**

**Increase degrees awarded at Kenai Peninsula College.**

**Alaska's Target & Progress:**

KPC - FY98 - 66 degrees awarded
KPC - FY99 - 76 degrees awarded
KPC - FY00 - 45 degrees awarded
KPC - FY01 - 53 degrees awarded

**Measure:**

**Increase degrees awarded at Kodiak College.**

**Alaska's Target & Progress:**

KOC - FY98 - 17 degrees awarded
KOC - FY99 - 21 degrees awarded
KOC - FY00 - 20 degrees awarded
KOC - FY01 - 9 degrees awarded

**Measure:**

**Increase degrees awarded at Mat-Su College.**

**Alaska's Target & Progress:**

MSC - FY98 - 80 degrees awarded
MSC - FY99 - 92 degrees awarded
MSC - FY00 - 75 degrees awarded
MSC - FY01 - 69 degrees awarded

**Measure:**

**Increase degrees awarded at PWSCC**

**Alaska's Target & Progress:**

PWSCC - FY98 - 21 degrees awarded  
PWSCC - FY99 - 13 degrees awarded  
PWSCC - FY00 - 24 degrees awarded  
PWSCC - FY01 - 21 degrees awarded

**Measure:**

**Increase UAA BRU student headcount by 3%.**

**Alaska's Target & Progress:**

	% Inc/Dec over prior year
UAA - Fall 1998 headcount was 19,063 (including Military).	5.98%
UAA - Fall 1999 headcount was 18,339 (including Military).	(3.80%)
UAA - Fall 2000 headcount was 18,268 (including Military).	(0.39%)
UAA - Fall 2001 headcount was 18,391 (including Military).	.06%

**Measure:**

**Increase Anchorage Campus student headcount by 3%.**

**Alaska's Target & Progress:**

ANC - Fall 1998 headcount was 13,907 (including Military).  
ANC - Fall 1999 headcount was 13,456 (including Military).  
ANC - Fall 2000 headcount was 13,263 (including Military).  
ANC - Fall 2001 headcount was 13,182 (including Military).

**Measure:**

**Increase Kenai Campus student headcount by 3%**

**Alaska's Target & Progress:**

KPC - Fall 1998 headcount was 1,619  
KPC - Fall 1999 headcount was 1,453  
KPC - Fall 2000 headcount was 1,559  
KPC - Fall 2001 headcount was 1,692

**Measure:**

**Increase Kodiak College student headcount by 3%.**

**Alaska's Target & Progress:**

KOC - Fall 1998 headcount was 665  
KOC - Fall 1999 headcount was 677  
KOC - Fall 2000 headcount was 757  
KOC - Fall 2001 headcount was 786

**Measure:**

**Increase Mat-Su Campus student headcount by 3%.**

**Alaska's Target & Progress:**

MSC - Fall 1998 headcount was 1,236  
MSC - Fall 1999 headcount was 1,448  
MSC - Fall 2000 headcount was 1,515  
MSC - Fall 2001 headcount was 1,594

**Measure:**

**Increase Prince William Sound student headcount by 3%.**

**Alaska's Target & Progress:**

PWSCC - Fall 1998 headcount was 1,926  
PWSCC - Fall 1999 headcount was 1,552  
PWSCC - Fall 2000 headcount was 1,459  
PWSCC - Fall 2001 headcount was 1,427

**Measure:**

**Increase UAA BRU credit hour production by 3%.**

**Alaska's Target & Progress:**

	% Inc/Dec over prior year
UAA - Fall 1998 credit hour production was 130,313	1.59%
UAA - Fall 1999 credit hour production was 128,645	(1.28%)
UAA - Fall 2000 credit hour production was 130,211	1.22%
UAA - Fall 2001 credit hour production was 134,006	2.91%

**Measure:**

**Increase Anchorage Campus credit hour production by 3%.**

**Alaska's Target & Progress:**

ANC - Fall 1998 credit hour production was 106,129 (includes military)
ANC - Fall 1999 credit hour production was 105,577 (includes military)
ANC - Fall 2000 credit hour production was 105,699 (includes military)
ANC - Fall 2001 credit hour production was 107,886 (includes military)

**Measure:**

**Increase Kodiak College credit hour production by 3%.**

**Alaska's Target & Progress:**

KOC - Fall 1998 credit hour production was 2,385
KOC - Fall 1999 credit hour production was 2,168
KOC - Fall 2000 credit hour production was 2,909
KOC - Fall 2001 credit hour production was 3,001

**Measure:**

**Increase Mat-Su College credit hour production by 3%.**

**Alaska's Target & Progress:**

MSC - Fall 1998 credit hour production was 8,289
MSC - Fall 1999 credit hour production was 8,853
MSC - Fall 2000 credit hour production was 9,102
MSC - Fall 2001 credit hour production was 9,614

**Measure:**

**Increase Prince William Sound credit hour production by 3%.**

**Alaska's Target & Progress:**

PWSCC - Fall 1998 credit hour production was 4,484
PWSCC - Fall 1999 credit hour production was 4,104
PWSCC - Fall 2000 credit hour production was 3,899
PWSCC - Fall 2001 credit hour production was 3,792

**Measure:**

**Increase non-general fund revenues for UAA BRU.**

**Alaska's Target & Progress:**

UAA - FY99 NGF revenues as % of total MAU expenditures - 55.3%	\$74,238.1
UAA - FY00 NGF revenues as % of total MAU expenditures - 55.1%	\$76,016.9
UAA - FY01 NGF revenues as % of total MAU expenditures - 44.4%	\$84,465.0
UAA - FY02 NGF revenues as % of total MAU expenditures - 55.7%	\$90,955.1

**Measure:**

**Increase non-general fund revenues at the Anchorage Campus.**

**Alaska's Target & Progress:**

ANC - FY99 NGF revenues as % of total expenditures - 56.91% \$66,739.9  
ANC - FY00 NGF revenues as % of total expenditures - 57.31% \$68,479.7  
ANC - FY01 NGF revenues as % of total expenditures - 56.84% \$76,221.9  
ANC - FY02 NGF revenues as % of total expenditures - 56.77% \$81,480.6

**Measure:**

**Increase non-general fund revenues at Kenai Peninsula College.**

**Alaska's Target & Progress:**

KPC - FY99 NGF revenues as % of total expenditures - 42.6% \$2,489.4  
KPC - FY00 NGF revenues as % of total expenditures - 41.8% \$2,527.3  
KPC - FY01 NGF revenues as % of total expenditures - 40.99% \$2,473.4  
KPC - FY02 NGF revenues as % of total expenditures - 42.75% \$2,785.7

**Measure:**

**Increase non-general fund revenues at Kodiak College**

**Alaska's Target & Progress:**

KOC - FY99 NGF revenues as % of total expenditures - 25.98% \$599.3  
KOC - FY00 NGF revenues as % of total expenditures - 21.99% \$452.8  
KOC - FY01 NGF revenues as % of total expenditures - 29.08% \$760.3  
KOC - FY02 NGF revenues as % of total expenditures - 35.35% \$1,037.2

**Measure:**

**Increase Kenai Campus credit hour production by 3%.**

**Alaska's Target & Progress:**

KPC - Fall 1998 credit hour production was 9,027  
KPC - Fall 1999 credit hour production was 7,943  
KPC - Fall 2000 credit hour production was 8,602  
KPC - Fall 2001 credit hour production was 9,713

**Measure:**

**Increase non-general fund revenues at Mat-Su College.**

**Alaska's Target & Progress:**

MSC - FY99 NGF revenues as % of total expenditures - 44.36% \$1,934.9  
MSC - FY00 NGF revenues as % of total expenditures - 48.21% \$2,331.1  
MSC - FY01 NGF revenues as % of total expenditures - 49.12% \$2,497.6  
MSC - FY02 NGF revenues as % of total expenditures - 51.06% \$3,053.6

**Measure:**

**Increase non-general fund revenues at PWSCC**

**Alaska's Target & Progress:**

PWSCC - FY99 NGF revenues as % of total expenditures - 61.37% \$2,474.6  
PWSCC - FY00 NGF revenues as % of total expenditures - 58.57% \$2,226.0  
PWSCC - FY01 NGF revenues as % of total expenditures - 60.45% \$2,511.8  
PWSCC - FY02 NGF revenues as % of total expenditures - 59.55% \$2,598.0

**University of Alaska Anchorage**  
**BRU Financial Summary by Component**

*All dollars in thousands*

	FY2002 Actuals				FY2003 Authorized				FY2004 Governor			
	General Funds	Federal Funds	Other Funds	Total Funds	General Funds	Federal Funds	Other Funds	Total Funds	General Funds	Federal Funds	Other Funds	Total Funds
<b><u>Formula Expenditures</u></b>	None.											
<b><u>Non-Formula Expenditures</u></b>												
Anchorage Campus	59,759.6	16,582.5	67,179.6	143,521.7	59,675.5	17,402.6	74,970.2	152,048.3	62,407.1	16,849.4	80,899.6	160,156.1
Kenai Peninsula College	3,730.4	0.0	2,785.7	6,516.1	3,735.8	325.6	2,726.8	6,788.2	3,935.1	325.6	3,367.0	7,627.7
Kodiak College	1,896.6	180.4	856.8	2,933.8	1,895.1	0.0	821.5	2,716.6	1,956.0	200.0	1,148.7	3,304.7
Matanuska-Susitna College	2,785.7	267.1	2,928.2	5,981.0	2,794.3	110.1	2,070.0	4,974.4	2,911.0	310.1	3,297.5	6,518.6
Prince Wm Sound Comm College	1,713.1	218.3	2,431.4	4,362.8	1,703.1	75.0	3,340.3	5,118.4	1,786.4	250.0	3,147.9	5,184.3
<b>Totals</b>	<b>69,885.4</b>	<b>17,248.3</b>	<b>76,181.7</b>	<b>163,315.4</b>	<b>69,803.8</b>	<b>17,913.3</b>	<b>83,928.8</b>	<b>171,645.9</b>	<b>72,995.6</b>	<b>17,935.1</b>	<b>91,860.7</b>	<b>182,791.4</b>

**University of Alaska Anchorage**

**Proposed Changes in Levels of Service for FY2004**

The School of Nursing, in collaboration with the state's five largest health care providers, will expand its nursing education programs to double the number of nursing graduates by 2006. Recommended strategies include increased use of clinical sites, and expanding course delivery at expanded sites such as Fairbanks, Kodiak, Juneau, Bethel, Kenai, and Ketchikan.

Students will soon have an opportunity to complete all admission and registration functions at one location. UAA will move into the former University Center shopping mall, which will be retrofitted to accommodate all 'one-stop shopping' functions, such as admission, registration, financial aid, and WolfCard needs. Other occupants of the University Center include workforce development programs under the Community and Technical College, which includes classroom and lab facilities. All programs will move into the new facility early in 2003.

UAA and its extended sites are enjoying continued increased student enrollments, as marketing and retention efforts continue to be realized.

**University of Alaska Anchorage**

**Summary of BRU Budget Changes by Component**

**From FY2003 Authorized to FY2004 Governor**

*All dollars in thousands*

	<u>General Funds</u>	<u>Federal Funds</u>	<u>Other Funds</u>	<u>Total Funds</u>
<b>FY2003 Authorized</b>	<b>69,803.8</b>	<b>17,913.3</b>	<b>83,928.8</b>	<b>171,645.9</b>
<b>Adjustments which will continue current level of service:</b>				
-Anchorage Campus	2,731.6	-553.2	5,929.4	8,107.8
-Kenai Peninsula College	199.3	0.0	640.2	839.5
-Kodiak College	60.9	200.0	327.2	588.1
-Matanuska-Susitna College	116.7	200.0	1,227.5	1,544.2
-Prince Wm Sound Comm College	83.3	175.0	-192.4	65.9
<b>FY2004 Governor</b>	<b>72,995.6</b>	<b>17,935.1</b>	<b>91,860.7</b>	<b>182,791.4</b>